# THE CUMBERLAND COMMITMENT: STRATEGIC PLAN 2024

OUR VISION + MISSION + VALUES + PRIORITIES



## OUR VISION

### the future we seek for our students

Every student will have equitable access to engaging learning that prepares them to be collaborative, competitive, and successful in our global world.

## OUR MISSION

### what we do to achieve that future

Cumberland County Schools will provide a safe, positive, and rigorous learning environment to prepare lifelong learners to reach their maximum potential.

## **OUR CORE VALUES**

### shared beliefs to guide our work

#### EXCELLENCE

We pursue and maintain the highest standards

#### INNOVATION

We develop new and emerging solutions

## EQUITY

We provide every student a fair opportunity for success

#### INTEGRITY

We speak and act honestly and truthfully

#### COLLABORATION

We work together to produce the best results

#### COMPASSION

We treat everyone with concern and understanding

## **OUR STRATEGIC PRIORITIES**

major priorities that enable our vision and mission

#### SUCCESSFUL STUDENTS

Graduate every student confident, competitive, and ready for a career, college, and life.

#### 2 PREMIER PROFESSIONALS

Recruit, support, and retain impactful teachers, leaders, and support staff.

#### 3 EXCEPTIONAL ENVIRONMENT

Integrate resources, facilities, and staff to maintain a safe, inviting learning environment for students to grow academically, socially, and emotionally.

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Collectively engage schools, parents, and community in building student success.

## Benjamin J. Martin Elementary

#### School Improvement Indicators: CCS Priorities & Actions: A1.07 - ALL teachers employ effective classroom management and 3A: Maintain safe and secure schools, reinforce classroom rules and procedures by positively teaching 3D: Build the capacity of schools to serve all students them. (5088) 1A: Implement robust learning experiences, A1.08 - ALL teachers promote a growth mindset by attributing 3C: Maximize student graduation rates, learning success to effort and self-regulation and insist upon and 3D: Build the capacity of schools to serve all students reward persistence to mastery. (5089) A2.04 - Instructional Teams develop standards-aligned units of 1A: Implement robust learning experiences, instruction for each subject and grade level. (5094) 1B: Define, understand, and promote educational equity A2.22 - All teachers and teacher teams plan instruction based on 1A: Implement robust learning experiences, the aligned and expanded curriculum that includes rich reading, 1B: Define, understand, and promote educational equity, writing, memorization, and vocabulary development. (5321) 2C: Develop educator talent pathways and data-driven professional learning A4.01 - The school implements a tiered instructional system that 1A: Implement robust learning experiences, allows teachers to deliver evidence-based instruction aligned with 1B: Define, understand, and promote educational equity, the individual needs of students across all tiers. (5117) 1C: Develop modern learning environments, 1D: Create tiers of services A4.02 - Teams of special educators, general education teachers, 1D: Create tiers of services. and related service providers meet regularly to enhance/unify 2C: Develop educator talent pathways and data-driven instructional planning and program implementation for students professional learning with disabilities. (5118) 1A: Implement robust learning experiences, A4.06 - ALL teachers are attentive to students' emotional states, 3A: Maintain safe and secure schools, guide students in managing their emotions, and arrange for supports and interventions when necessary. (5124) 3B: Develop a behavioral and mental health framework, 3D: Build the capacity of schools to serve all students A4.16 - The school develops and implements consistent, 1D: Create tiers of services, intentional, and on-going plans to support student transitions for 3D: Build the capacity of schools to serve all students grade-to-grade and level-to-level. (5134) 3D: Build the capacity of schools to serve all students B1.01 - The LEA has an LEA Support & Improvement Team. (5135) B1.03 - A Leadership Team consisting of the principal, teachers who 2C: Develop educator talent pathways and data-driven lead the Instructional Teams, and other professional staff meets professional learning, regularly (at least twice a month) to review implementation of 3D: Build the capacity of schools to serve all students effective practices. (5137) B2.03 - The school has established a team structure among 2C: Develop educator talent pathways and data-driven teachers with specific duties and time for instructional planning. professional learning (5143)B3.03 - The principal monitors curriculum and classroom 2A: Recruit and retain premier professionals, instruction regularly and provides timely, clear, constructive 2C: Develop educator talent pathways and data-driven professional learning feedback to teachers. (5149) C2.01 - The LEA/School regularly looks at school performance data 2C: Develop educator talent pathways and data-driven and aggregated classroom observation data and uses that data to professional learning make decisions about school improvement and professional development needs. (5159) 2A: Recruit and retain premier professionals, C3.04 - The LEA/School has established a system of procedures and 2B: Develop equitable access to human capital protocols for recruiting, evaluating, rewarding, and replacing staff. (5168)

E1.06 - The school regularly communicates with parents/guardians about its expectations of them and the importance of the curriculum of the home (what parents can do at home to support their children's learning). (5182)

4A: Develop a districtwide family engagement outreach program,4B: Utilize diverse communications and marketing